



SWANSEA CITY SUPPORTERS' TRUST

BOARD MEETING MINUTES 7th SEPTEMBER 2026 @ 4pm BST

Trust Board Member	Present Y/N	In person/MS Teams
Dave Dalton (DD)	Y	Teams
Paul Meller (PM)	Y	In person
Diane Hughes (DH)	Y	In person
Howell Williams (HW)	Y	In person
Roger Goodwin (RG)	N	
Peter Thomas (PeT)	N	
Tony Sharpe (TS)	Y	In person
Teo Angheben (TA)	Y	In person
Rupert Thomas (RT)	Y	Teams
Terry Rice (TR)	Y	In person
David Allchurch (DA)	Y	In person
Brian Hoskins (BH)	Y	In person
Wayne Jenkins (WJ)	Y	In person
Joel Matthews (JM)	Y	In person
Liam Smith (LS)	Y	Teams

Apologies received from: Roger Goodwin

RT reported that PeT has resigned from the board due to personal issues.

DD advised that this will be a shorter than usual board meeting with less submitted reports to allow all new board members an opportunity to learn about the key areas of work that are routinely discussed in more depth at Trust Board meetings.

Full reports for inclusion in future board meeting minutes will resume again next month.

1. MEETING WITH TOM GORRINGE

Tom Gorringer, SCFC CEO attended as our guest and covered a range of issues and answered TBMs questions. Topics covered included:

- Activity during the transfer window resulted in the squad having more depth, balance, improved physicality and technical quality, and a stronger U21 squad.



- The aim is for the Academy to return to Category 1 status. The auditors have been in the building this week. The Swans along with Charlton and QPR have applied for Cat 1. We want to be the hub for young talent in Wales.
- Investment has been made in the women's team
- Stadium purchase – legal process is ongoing
- Landore is the only asset currently owned by the club. This is a core facility for Category 1 status for the academy.
- Fan zone – planning application is being made; deadline for opening is the end of the season;
- Financially, we are on course to meet the EFL Squad cost ratio requirement.

2. AUGUST MINUTES, ACTIONS & MATTERS ARISING

3. FINANCE & ACCOUNTS:

a. Trust Related – Reference should be made to Finance report at **Appendix 1**

HW outlined the role of Treasurer. The largest item of expenditure is our sponsorship of 4 grassroots football leagues – Junior League, Schools League, West Wales Womens and Girls league and Senior league U15/U16s. Sponsorship last season totaled £9,500. Most of our cash reserves are invested via Flagstone with no more than £120k in any one banking institution. Annual interest between Flagstone and Swansea Building Society currently around £30k

b. Club Related

RT is now the board contact with Gerard Cassidy, Financial Controller and is due to meet with him next week. RT updated TBMs:

- Profit and sustainability rules for 2025/26 have been met.
- From this season, the Squad Cost Ratio rules come into effect.
- RT role involves an overview of club finances. The role of the Trust is as a critical friend, raising any concerns at an early stage
- The women's team will get extra investment and be separately run by a US based LLC with the aim to improve and advance opportunities at senior and junior level. <https://www.swanseacity.com/news/swansea-city-women-head-new-era-significant-investment-boost>
- There has been an investment by Shamrock to support the club's strategic priorities and future growth <https://www.swanseacity.com/news/swansea-city-announces-strategic-partnership-shamrock-capital>



4. LEGAL & SHAREHOLDING

Included in Section 3b above

5. GOVERNANCE & SAFEGUARDING

NTR

6. SD / AD Update – inc Officer Comms with Club Reps

PM gave a brief overview:

- The Trust has 2 seats on the club board (Supporter Director and Associate Director). The Trust also has a dedicated slot at each board meeting to report on anything of relevance
- SD and AD routinely meet monthly with TG, with all officers meeting TG and members of the Club's senior management team on a regular basis.

7. CONFIRMATION OF TRUST SUB GROUPS

Proposed sub groups for the season have been circulated and will be adjusted by DD in the coming days.

8. GENERAL MATTERS

a. PR / Comms / Social Media

- DD has spoken to BH, who has been in contact with Rhodri from Roddy Digital.
- There are ongoing conversations with Swansea University regarding a placement student to assist with updating the website

b. Website / Thrive4 Members Database

See 8a above,

c. Fan Advisory Board

At Swansea, the Advisory Board will be known as the Supporters' Advisory Board (SAB). The independent financial regulator (IFR) was established by the Football Governance Act 2025. The IFR will grant operating licenses to all clubs in the top five tiers of football. As part of the conditions for an operating license clubs must consult its fans and take into account those views. To comply with this requirement to consult a wide fan base the recommended way forward is the introduction of a SAB. More details of the Swans SAB: <https://www.swanseacity.com/news/swansea-city-launch-supporters-advisory-board>



DH is currently the Trust nominated rep for the SAB and is part of the working group preparing for the introduction of the SAB

d. Trust Kiosk / Match Day

- Guidance and kiosk operating guidelines circulated and are also available on the kiosk noticeboard.
- 3 TBMs ideally required at kiosk for each home match
- HW to circulate updated rota in due course.

9. MEMBERSHIP, EVENTS PLANNING & 25th ANNIVERSARY SEASON

- New trust badges, keyrings and car windscreen stickers with our 25th anniversary logo, have been ordered. Fixture cards are also on order.
- New membership group to meet in the next fortnight
- HW to contact non TBM members of the group to invite them to a meeting regarding 25th anniversary events.

10. HERITAGE

- Next meeting of the group to take place 21.9.26
- Niall O'Brien to launch his book 'Swansea A – Z' at an event at Swansea Jack. The book will only be produced in hard copy
- Robbie James Wall – unveiling to take place as part of 25th anniversary celebrations as soon as stadium maintenance team can find time with other names to be added later in the season following a selection process by an invited panel.
- Railway Inn murals – walls need to be re-plastered. Event to unveil the murals to take place towards the end of the season.

11. COMMUNITY DEVELOPMENTS

a. DSA

TBMs unanimously supported sponsorship of a DSA coffee morning this season.

b. Football Supporters Association (FSA)/Fair Game (FG)

The FSA is the national body representing supporters in England and Wales. DH is the Trust representative on the Championship network. The FSA:

- Provide weekly updates on current issues (which DH circulates to TBMs)
- Have a young person's forum



- Hold quarterly network meetings (including ProRef attendees to discuss changes to the laws of the game).
- Provide guidance on the IFR and FABs.
- Provide governance training

For more information: <https://thefsa.org.uk/>

Fair Game is a football think tank, undertaking football related research, producing reports, preparing an annual Fair game index and acting as the secretariat for the All-Party Parliamentary Group for Sport (APPG).

For 2026 the FG index will focus on analysis of the areas that will be assessed by the IFR, including governance, financial sustainability and fan engagement. The most recent report produced relates to Online Harm in football. More information: <https://www.fairgameuk.org/>

DH is a member of the FG advisory council, a group that includes representation from trusts, football clubs and foundations.

c. Former Players Association

A limited number of former players have chosen to join the FPA to date. It is hoped that the 'legacy numbering' project will attract more interest.

d. Faith in Families (FiF) / Swansea Veterans (SVH) / Charities / Fund Raising /sponsored leagues

The Trust's nominated charity for 2025 was FiF: <https://faithinfamilies.wales/who-we-are/>

We collected team sheet donations at the kiosk and organised a quiz night. In total we donated £4,390 to the charity. We continue to work in partnership with FiF and will be holding another quiz evening in November/December 2026.

Our nominated charity for 2026 is the Swansea Veterans Hub (SVH)

<https://www.swanseaveteranshub.org.uk/about-us/>

Team sheet donations will go to the charity and we are organizing an online raffle with all proceeds to the SVH. The CEO of the charity, WJ, is one of our newly co-opted TBMs.

We also provide annual sponsorship to 4 grassroots football leagues; West Wales Womens and Girls League, Swansea Junior Football League, Swansea Schools FA and the U15/U16 section of the Swansea Senior football league.

e. Her Game Too (HGT)

HGT was founded to tackle sexism and promote gender equality in sport and aim to raise awareness of issues women face in football. The organization works alongside



clubs and provides HGT ambassadors. Swansea has opted for 2 ambassadors, one to promote 'women in the men's game' and a second to focus on the women's game. There is a dedicated match each season, around the time of the International Womens Day to promote HGT.

12. SCHOOLS & COLLEGES PROGRAMME

NTR

13. SWANS FOUNDATION & ASSOCIATED PROJECTS

Foundation to remain based at the stadium in the short term

More information on the foundation: <https://www.swanseacity.com/foundation>

14. GLOBAL JACKS & SUPPORTER GROUPS

The next event for our international fans is October 9th-11th.

15. AOB

WJ – have the two lads who mentioned the Trust in their podcast been contacted? Could they be invited as guests to a board meeting? DD has been in contact and will feedback at the next meeting.

TS – Toshack is visiting for the Norwich game. The writer of his book (Pete Jones) could be invited to contribute to our programme notes.

DH – referred to her previous visit to the Vets Hub and suggested we meet there for a board meeting during the season.

PM – referred to Trust programme notes being shared between TBMs and the opportunity for TBMs to have a slot with Radio City commentary team should they so wish?

The meeting ended at: 7.10pm

APPENDICES

Appendix 1

TRUST ACCOUNTS

Summary of Accounts to 31st August:

Current and Deposit Accounts = £117.8k

Flagstone Investment Portfolio = £650.2k